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**OPERATIONS &
COMMUNICATIONS**

**DIGITAL
LEARNING**

**INSTRUCTIONAL
TECHNOLOGY**

**MULTIMEDIA
& ADOBE**

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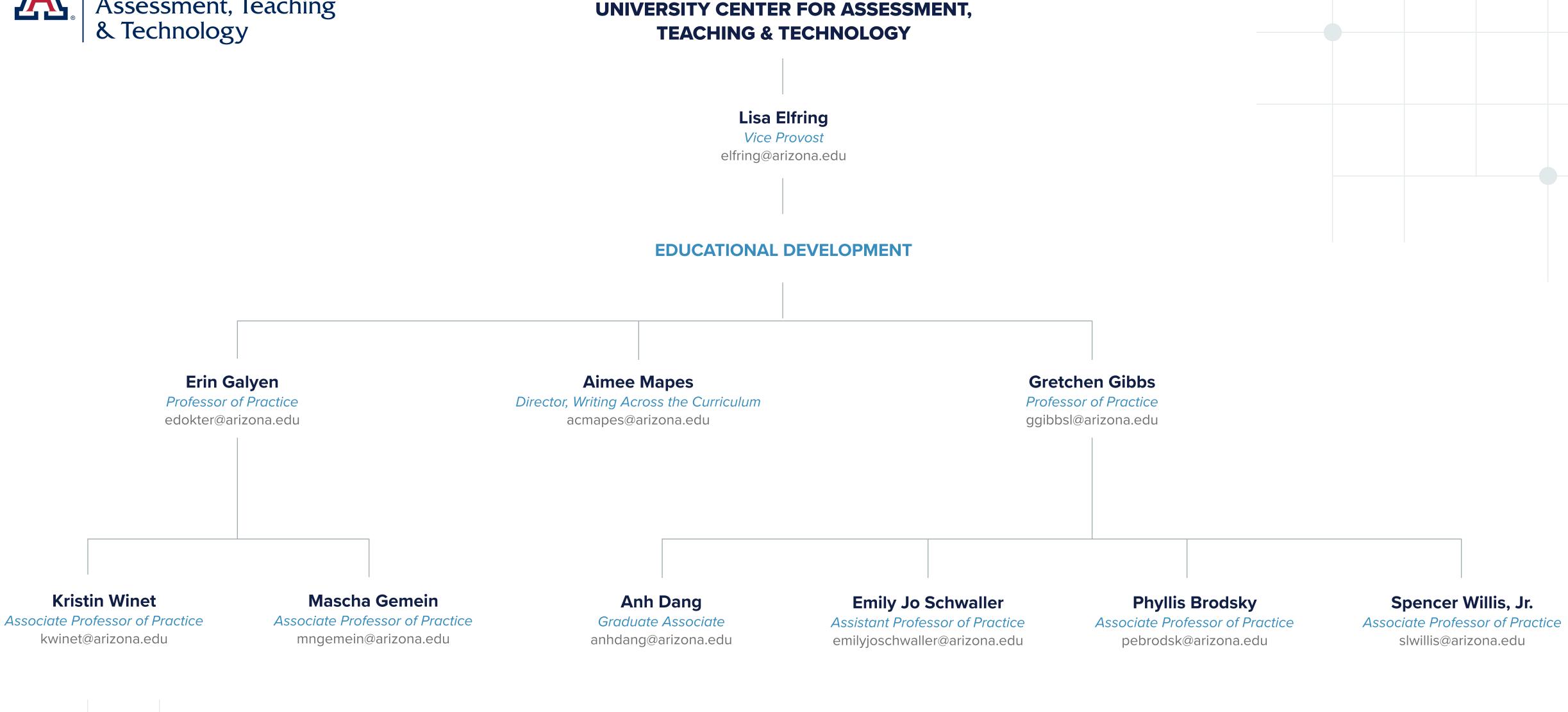elfring@arizona.edu

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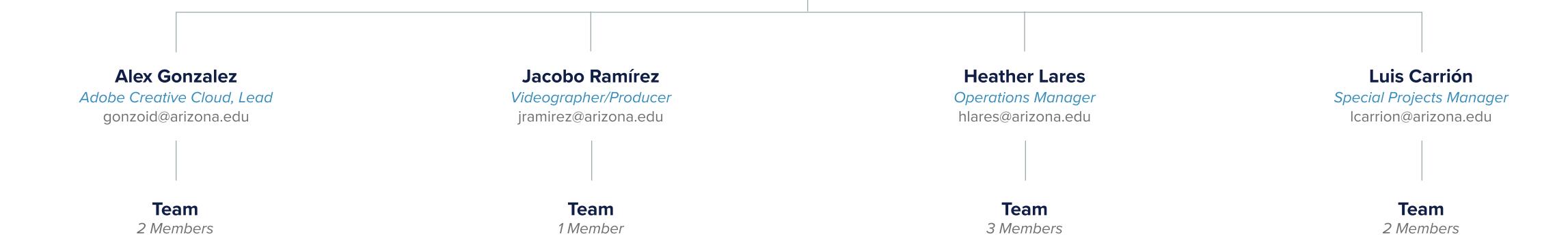*Instructional Technologist, Research and Innovation*
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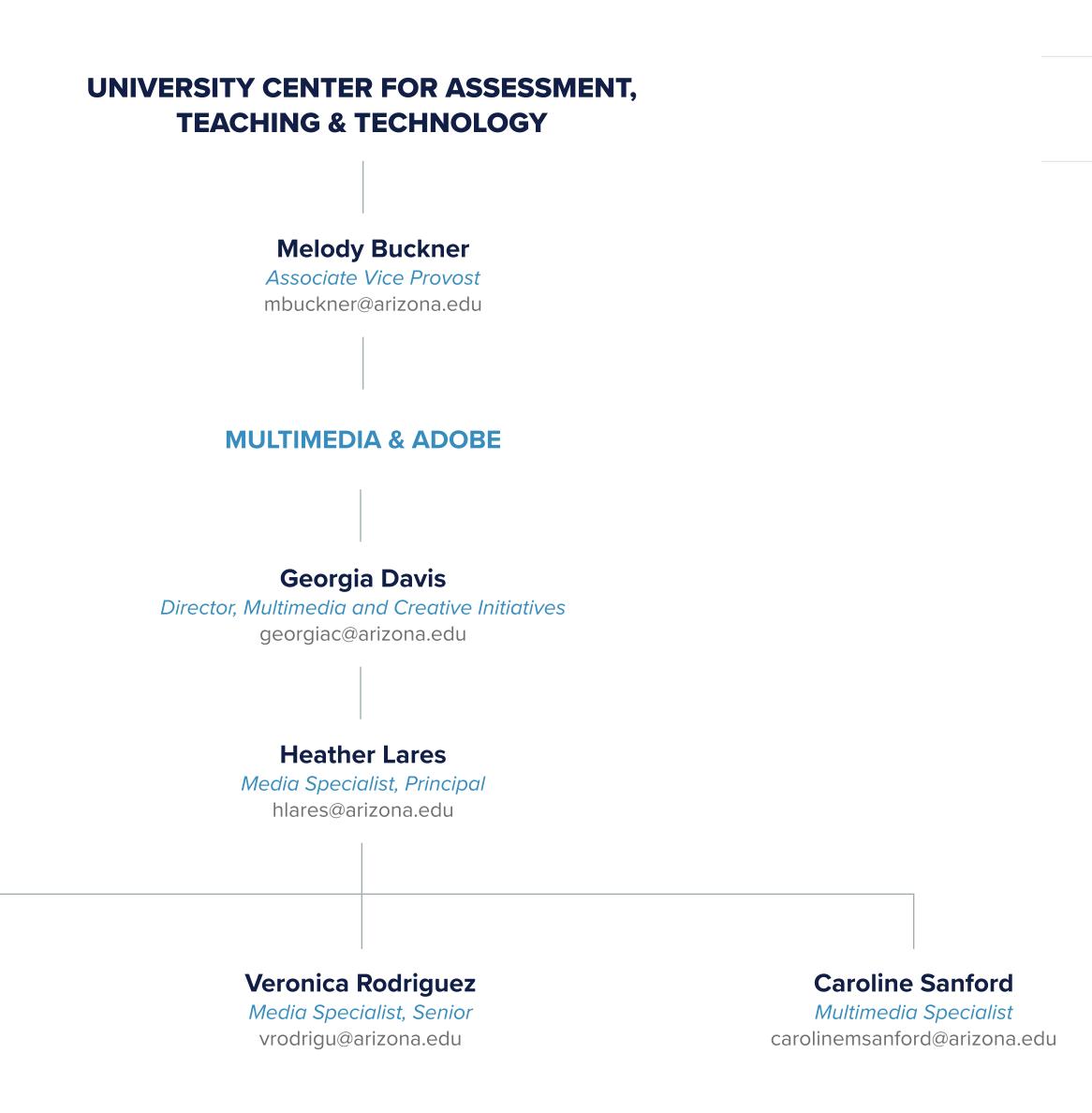*Multimedia Specialist*
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